



Tank Storage Asia

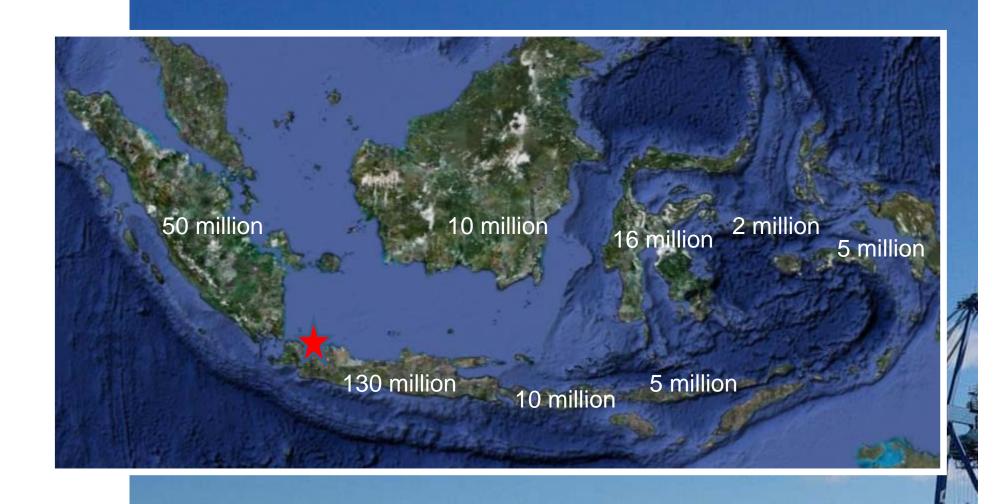
Deregulation in Indonesia
The Market and The Distribution Network



Indonesia Demand Growth

- Driven by:
 - Population, 3% reducing to 1% by 2030
 - Social/society change
 - Industry, focus on domestic economy
- Indonesian consumption 1.3 m b/d
- Indonesian production 1.1 m b/d
- Government forecasts/policy for 2030
 - Indonesia consumption 8 m b/d?
 - Indonesia production/refining?
 - New storage capacity demand 30 m³ +

Indonesia





In context?





Deregulation

- A constitution for social ownership
 - For the good of the family
 - Embedded within the bureaucracy
- Laws that enable private enterprise
 - Implicit rather than explicit
 - Principles built out by regulations
 - Government
 - Ministerial
 - DG, Directors etc...
- Policies conflict with key stakeholders
 - Pertamina, Pelindo...
- Visible and invisible subsidies



Re-regulation

- Cabotage
 - Flag
 - Ownership
 - Build subsidies?
- ASEAN services agreement
 - No Cabotage
- Government undecided





Downstream Distribution

- Pertamina
 - **—**?
- Competition
 - Shell
 - Total
 - Petronas



- Removing subsidies to consumer market
 - Missed opportunity questions commitment
- Infrastructure
 - Consumer outlets
 - Distribution

Pertamina





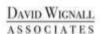
The Port Sector

- National Government (Art 67 to 78)
 - National Ports Master Plan
 - Policy
 - Implementing Regulations
 - International Relations
- Port Authorities (Art 79 to 92)
 - Strategic Port Management
 - Harbour Master
 - Safety & Security
- Port Business Entities (Art 93 to 95)



Key Concerns & Activity

- Key concerns:
 - Water depth
 - Land area
 - Hinterland distribution
- Pelindo/Pertamina
- Ongoing activity
 - Oil Tanking, Merak a products terminal
 - Vopak, Merak a chemical terminal
 - Vopak, Jakarta with AKR
 - Adaro/Shell, a coal terminal conversion



Oil Tanking

- Planned for deregulation
 - Hinterland distribution
 - Being used by traders

Storage Capacity

Total capacity 282,500 cbm

28,000 cbm 2x

20,000 cbm 6x

12,000 cbm 4x

6,500 cbm 9x

Jetty Capacity

No. Depth LOA Disp.

Jetty 1 16.0 m 280 m 133,000 mt

Jetty 2 15.0 m 163 m 20,000 mt



Prospects & Timeframes

- Strong prospects
 - 20m m³ by 2020, 2/3 major terminals a year
 - Slower growth through to 2030
- Market development
 - Competition
 - Traders, short term winners...
- Geography
 - Jakarta: 25-50% of storage
 - Surabaya: may lose out to Jakarta Region
 - Semarang: needs new port area
 - Kalimantan/Sumatra: deep sea 'hubs'
 - Makassar: hub for East, 2/3 m m³ by 2020



Potential Gateways







Thank you for your attention